

Continuous Certification and Accreditation (C&A) Frequently Asked Questions (FAQs)

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Restructuring the NIST steps FAQs

CIO, CISO, and Program Managers

- ▶ The existing approach is already too expensive. Won't doing C&A more often be impossible to afford?
- ▶ How can another approach make C&A actually relevant to daily network and security operations?

SME

- ▶ NIST has just revised 800-37. Why are we proposing another way to view this process?
- ▶ Why is a traditional lifecycle approach not enough?
- ▶ NIST SP 800-37 rev 1 states that the C&A process should be closely linked to the SDLC. How will this be accomplished with this process?
- ▶ Does this process totally replace the traditional C&A process?



Restructuring the NIST steps

Frequently Asked Question and Answer

- ▶ **The existing C&A approach is already too expensive. Won't doing C&A more often be impossible to afford?**
- ▶ First, using automation to the maximum extent possible reduces costs.
- ▶ You may be surprised to find that that network operations already has sensors in place to gather much of the data you need.
- ▶ The attackers are automated,
 - ▶ With manual methods, we can't compete effectively.
 - ▶ With Automation, we will be able to provide more targeted, timely, and prioritized information and have it done at a minimal cost.
- ▶ Using one automated process to cover "all" systems leverages economies of scale.
- ▶ We need a Federal schedule with a range of tools to reduce seat costs.

- ▶ **Bottom Line: We believe that we can achieve continuous monitoring without increasing overall costs, by better use of budget currently allocated to C&A.**



Restructuring the NIST steps

Frequently Asked Question and Answer

- ▶ **How can another approach make C&A actually relevant to daily network and security operations?**
- ▶ In the traditional C&A approach, the analysis is often out of date by the time the C&A Reports are printed and bond.
 - ▶ Daily changes to the network and application configuration makes this inevitable.
 - ▶ Newly emerging attacks/threats make this even worse.
- ▶ The automated approach
 - ▶ identifies security risks in a timely manner;
 - ▶ prioritizes issues based on risk to the enterprise; and
 - ▶ provides targeted information to the system owner, ISSO, and executive management communities.
- ▶ **Bottom line: We need timely, targeted, and prioritized information to drive security. Without it, we are driving “in the rear-view mirror”.**



Restructuring the NIST steps

Frequently Asked Question and Answer

▶ **NIST has just revised 800-37. Why are we proposing another way to view this process?**

- ▶ The adversary is using automated means to attack us.
 - ▶ There are hundreds of thousands of attacks per day, many zero-day.
 - ▶ Our systems and networks are in continuous change.We cannot keep up with these changes using paper based reports, and manual testing.

- ▶ With NIST 800-37 Rev1, there is more emphasis on continuous monitoring. The revised process emphasizes continuous monitoring. This alternate view just reinforces the direction NIST is already going.
- ▶ We need this continuous monitoring to help operational staff find the right risks to focus on, day-to-day.

- ▶ **Bottom Line: This new process is necessary to provide timely, targeted, and prioritized information to help operational staff to prioritize their “security” work on a daily basis.**



Restructuring the NIST steps

Frequently Asked Question and Answer

▶ Why is a traditional lifecycle approach not enough?

- ▶ China is often mentioned in the press as a key source of attacks. Consider them as one example.
 - ▶ The security workforce in the US is outnumbered by even Chinese “hackers”.
 - ▶ The Chinese attacks are highly automated, while 800-37, as currently implemented in manual.
 - ▶ The Chinese attacks are changing daily, while our defenses are not.
- ▶ Now consider that China is just one source of such attacks, and the problem is many times worse.
- ▶ **Bottom Line: We cannot succeed in defending our information with available workforce, using the manual approaches we currently use. It simply will not work.**



Restructuring the NIST steps

Frequently Asked Question and Answer

- ▶ **NIST SP 800-37 rev 1 states that the C&A process should be closely linked to the SDLC. How will this be accomplished with this process?**
- ▶ Security should be built in at the beginning and not the end of the SDLC.
- ▶ But, even when this happens, new attacks and new threats will require us to continuously adapt.
- ▶ There is no known way to fix all security problems
 - ▶ Up front
 - ▶ Once and for all.
- ▶ Still, we can practice continuous testing in the development and maintenance environments, not just in production. This will tell us whether the emerging systems are getting more secure.
- ▶ **Bottom Line: Staying secure requires “eternal vigilance”. This includes up-front, in the middle, and at the end of the SDLC.**



Restructuring the NIST steps

Frequently Asked Question and Answer

▶ **Does this process totally replace the traditional C&A process?**

- ▶ The process we are outlining is designed to meet and exceed the standards of the traditional C&A process.
- ▶ Automated, near-real-time continuous monitoring fulfills requirements for step 4 (Certification) and step 6 (monitoring). It is the “sensory” part of the system.
- ▶ The rest of the system is designed to support (dynamically):
 - ▶ Categorization (Step 1)
 - ▶ Control Selection and security planning (Step 2)
 - ▶ Daily improvements to control implementation (Step 3)
 - ▶ (Continuous) re-authorization decisions (Step 5).

These parts of the system provide the nervous system to use the sensory data to drive action from senior executives down to systems administrators, as needed.

- ▶ **Bottom Line: This approach doesn't substitute something else for the traditional C&A process. Rather it fulfills all those requirements, and exceeds them by doing it in near-real-time.**



SCAP FAQs

SME & PMO

- ▶ [What is SCAP \(Security Content Automation Protocol\)?](#)
- ▶ [Why is SCAP a key part of continuous C&A?](#)
- ▶ [Can we use SCAP for everything?](#)
- ▶ [What will be put into SCAP first?](#)
- ▶ [Who will put tests into SCAP?](#)
- ▶ [How will tests be put into SCAP?](#)
- ▶ [How will using SCAP change policy manuals and configuration guides at State?](#)



SCAP

Frequently Asked Question and Answer

▶ **What is SCAP (Security Content Automation Protocol)?** SCAP/SMEs

- ▶ SCAP (pronounced S-CAP) is a synthesis of interoperable security automation specifications derived from interested parties from industry, research and educational institutions, and government.
- ▶ SCAP specifications include languages, enumerations, and metrics.
- ▶ For details, refer to:
 - 1) NIST SP 800-117, DRAFT Guide to Adopting and Using the Security Content Automation Protocol (SCAP) and NIST SP 800-126
 - 2) The Technical Specification for the Security Content Automation Protocol (SCAP): SCAP Version 1.0 for specific details on SCAP
 - 3) NIST IR 7511 Rev1, DRAFT Security Content Automation Protocol (SCAP) Version 1.0 Validation Program Test Requirements
- ▶ Please visit <http://scap.nist.gov>, for information about both existing SCAP specifications and emerging specifications relevant to NIST's security automation agenda.
- ▶ **Bottom line: Many different security activities and disciplines can benefit from standardized expression and reporting. SCAP will improve security in the areas of compliance, remediation, and network monitoring.**



SCAP

Frequently Asked Question and Answer

▶ Why is SCAP a key part of continuous C&A?

SCAP/SMEs

- ▶ 1) SCAP provides standard language for how to conduct tests.
 - ▶ This allows the same SCAP modules to “program” various tools to do the same test.
 - ▶ This, in turn, make the Risk Scoring capability tool-independent.
 - ▶ 2) Standardized SCAP content is being developed at the federal level and provided to the agencies for their use.
 - ▶ This provides a library of predefined “Best-Practice” tests that all agencies can share.
 - ▶ 3) SCAP test specifications can map the test to various other standards “implemented” by the test.
 - ▶ This data enables you to compute what part of any given standard is “covered”, and what must be done manually (or with other automated tests).
 - ▶ 4) A standard language to express test results.
 - ▶ If the dashboard is built to read this SCAP-compliant output, then it can receive data from any (or all) of these tools, without special programming.
- ▶ **Bottom line: SCAP Supports 1) Tool independent ways to specify “what to test”, 2) A library of shareable tests, 3) Linkage to Standards like NIST 800-53A, and 4) A standard way to send output to dashboards.**



SCAP

Frequently Asked Question and Answer

- ▶ **Can we use SCAP for everything?** SCAP/SMEs &PMO
- ▶ **Automated Tests:** Yes. SCAP was originally developed to automate compliance checks, tests for vulnerabilities, etc. SCAP of this kind can be automated by security tools of various sorts.
- ▶ **Manual Tests:** Yes. There will be some tests that are not automated. SCAP can still be used to express these tests. This has the following advantages.
 - ▶ All tests are expressed in the same “language”.
 - ▶ This still links these manual tests to other standards (such as NIST SP 800-53A)
- ▶ **Advantages:** When SCAP is used to express all tests, it also becomes the primary way to express policy. An SCAP parser can be used to provide a human interface to read the “policy” in plain English.
- ▶ **Bottom Line: Yes. And it has several advantages over “text”.**



SCAP

Frequently Asked Question and Answer

- ▶ **What will be put into SCAP first?** SCAP/SMEs &PMO
- ▶ The answer to this can vary, agency to agency, as each selects the right path for its own needs.
- ▶ The plan at the Department of State is as follows
 - ▶ 1) Test for as many Vulnerabilities from the National Vulnerability DB as possible.
 - ▶ 2) Automate all configuration guides relevant to C&A .
 - ▶ 3) Add system specific controls.
- ▶ **Bottom Line: Get started and get finished.**



SCAP

Frequently Asked Question and Answer

▶ **Who will put tests into SCAP?** SCAP/SMEs &PMO

- ▶ This will vary, from agency to agency, depending on their priorities
- ▶ At State, there is a partnership between three groups:
 - ▶ The in-house group that currently automates checks will take the lead, and begin to move content into full SCAP presentation, not just XCDEF
 - ▶ NSA – will help identify checks we have already adopted from STIGS and other guidance. NSA will also add new DoS contents to its federal repository for SCAP tests.
 - ▶ NIST – State is working with NIST to get 800-53A mapping into SCAP related to vulnerabilities.
 - ▶ Contractors – will be added to the workforce as needed, for the surge in SCAP writing that is needed to get started.
- ▶ **Bottom Line: A partnership of several kinds of resources is probably needed to achieve this. There is also no reason for each agency to “reinvent the wheel”.**



SCAP

Frequently Asked Question and Answer

▶ **How will tests be put into SCAP?** SCAP/SME & PMO

- ▶ Each agency may want a slightly different strategy.
- ▶ At State:
 - ▶ State will reuse as much existing SCAP as possible.
 - ▶ Where SCAP must be written
 - ▶ In the short run, State may simply write the part that implements the test in eXtensible Configuration Checklist Description Format (XCCDF). This is faster than writing full SCAP.
 - ▶ In the medium term, State prefers to have it coded in full SCAP.
 - ▶ Time and funding will determine when we can achieve full SCAP content.
 - ▶ NSA provides SCAP editors to all federal agencies, which may facilitate writing SCAP. State is currently evaluating which tools make SCAP writing most efficient.
- ▶ **Bottom Line: There are ways to phase in the transition. Get started and get finished.**



SCAP

Frequently Asked Question and Answer

▶ **How will using SCAP change policy manuals and configuration guides at State?** Also COO/ SME, PMO, CIO, CISO

- ▶ State policy manuals and configuration guides are currently written in text. Format varies widely. They are often in PDF.
 - ▶ This makes the guidance hard to automate.
 - ▶ It is also expensive to produce, hard to read, and out of date.
 - ▶ Whether policy is tested is not automatic.
- ▶ In the future, State plans to put guides into a SCAP database.
 - ▶ SCAP will map the configuration checks back to STIGs, 800-53a, FISCAM, and help us reuse SCAP configuration checks from other sources that have been already coded.
 - ▶ Textual configuration guides will be created by running a tool called *parser* on the SCAP content to create a human-readable document.
 - ▶ It is expected that SCAP will become the authoritative source for expression of the policy.
- ▶ **Bottom Line: SCAP will become the primary source for policy (enabling automation), and human readable documents will be “computed” from the SCAP.**



NIST Compliance FAQs (1 of 2)

DAA & SME

- ▶ How does continuous C&A impact the three year reauthorization requirement?

SME & PMO

- ▶ Does continuous C&A change any of the documentation requirements?
- ▶ How will security control enhancements be handled?
- ▶ How does the dashboard support the POA&M process?
- ▶ Will continuous C&A identify all significant changes?



NIST Compliance FAQs (2 of 2)

SME

- ▶ Why are NIST SP 800-37 Rev. 1 steps 4 & 6 in the same box when NIST has them as separate steps?
- ▶ How do we test for policy?
- ▶ What if NIST SP 800-53A says we have to interview/examine?
- ▶ Will there be times when security control assessments will be done using the NIST SP 800-53A test steps?



NIST Compliance

Frequently Asked Question and Answer

▶ **How does continuous C&A impact the three year reauthorization requirement?** NIST

Compliance/DAA & SME

- ▶ Reauthorization every three years may still be required, but recertification data will already be collected.
- ▶ Because the system is tested continuously, one can see a timeline of risk levels for the system.
- ▶ At (re-)authorization time, the DAA can see the history of the system's risk levels over the past X years.
- ▶ This timeline of risk is more useful than a point-in-time list of weaknesses that may be out of date tomorrow.
- ▶ There will be little delay in reauthorization, because certification will be done.

- ▶ **Bottom Line: The three year reauthorization requirement remains, but becomes very easy to meet (since certification will be already done). Thus reauthorization can be done with minimal extra cost and no testing delays.**



NIST Compliance

Frequently Asked Question and Answer

- ▶ **Does continuous C&A change any of the documentation requirements?** NIST Compliance/SME & PMO
- ▶ It does NOT change what must be documented.
 - ▶ We must meet or exceed the NIST/OMB documentation requirements.
- ▶ It DOES change the way we document.
 - ▶ Policy is documented in SCAP
 - ▶ Narrative policy can be computed from the SCAP.
 - ▶ Tests are driven by the same SCAP.
 - ▶ They are thus always in sync.
 - ▶ The summary risk scores will provide a better way to summarize test results (for both C&A and annual testing).
 - ▶ For example, a timeline of risk scores over 1-3 years summarizes these results.
 - ▶ By expressing the SSP controls in SCAP, we can make their data available to compare to scan results.
 - ▶ For example, if approved DB links are listed in the SCAP, any other links found are suspect.
- ▶ **Bottom Line: We will meet or exceed the existing documentation requirements.**



NIST Compliance

Frequently Asked Question and Answer

- ▶ **How will security control enhancements be handled?** NIST Compliance/SME & PMO
- ▶ **Bottom Line: All security controls and security control enhancements will be expressed in SCAP.**



NIST Compliance

Frequently Asked Question and Answer

▶ **How does the dashboard support the POA&M process?** NIST Compliance/SME & PMO

- ▶ The POA&M process tracks a list of discovered weaknesses to be fixed.
- ▶ So does the dashboard.
- ▶ The dashboard also provides the following things required by POA&M
 - ▶ Prioritization
 - ▶ Summary Reporting to System Owners and other seniors”
 - ▶ Removal of the “risk” when fixed and verified.
 - ▶ Verification of remediation.
- ▶ Because the dashboard is focused at such a detailed level, some aspects of the POA&M process are best done at the system level, focusing on reducing the risk score:
 - ▶ Budgeting for security
 - ▶ Deadlines for reaching lower risk levels, not for fixing specific items.
 - ▶ Users don’t close items. They disappear when the monitoring shows they are fixed.
- ▶ **Bottom Line: The Dashboard supports a full POA&M equivalent for whatever risks it tracks. It does some things a little differently, but it meets the intent. No separate tracking system is needed for these risks.**



NIST Compliance

Frequently Asked Question and Answer

- ▶ **Will continuous C&A identify all significant changes?** NIST Compliance/SME & PMO
- ▶ **Bottom Line: Very unlikely. You still need a process to identify planned changes.**



NIST Compliance

Frequently Asked Question and Answer

- ▶ **Why are NIST SP 800-37 Rev. 1 steps 4 & 6 in the same box when NIST has them as separate steps?** NIST Compliance/SME
- ▶ NIST focuses primarily on the first time a system goes through C&A.
 - ▶ Step 4 is the initial C&A certification
 - ▶ Step 6 is the testing that occurs between C&A cycles.
- ▶ Today most systems have been C&Aed once already. They spend most of their time in the continuous monitoring phase. We agree with NIST that we need to focus more on continuous monitoring.
- ▶ In the continuous monitoring centric view of the process Step 4 is just a special case of step 6.
- ▶ They really are the same.
- ▶ **Bottom Line: If you focus on continuous monitoring, there is no need to do anything EXTRA for:**
 - ▶ **Annual Testing**
 - ▶ **Re-Certification every three years.****It's already done by continuous monitoring.**



NIST Compliance

Frequently Asked Question and Answer

▶ **How do we test for policy?** NIST Compliance/SME

- ▶ NIST SP 800-53A has many steps that test to see whether “policy” is in place.
- ▶ We have all tended to assume that policy is narrative text, and must be checked manually.

- ▶ NOT!! As noted in the FAQs on SCAP:
 - ▶ SCAP-expressed configuration guides and checklists (not text) will become the expression of the policy.
 - ▶ This SCAP “policy” can directly identify the tests to do to verify compliance.
 - ▶ IF these tests are performed regularly, with results provide to those who need to act on findings,
 - ▶ THEN The existence of the SCAP and testing results proves:
 - ▶ That we have policy
 - ▶ That we are testing it.
 - ▶ That we are acting on the results.

- ▶ **Bottom Line: By testing whether SCAP-expressed policy is being followed, we verify that we have the policy. This can be automated. By testing for compliance we test for policy.**



NIST Compliance

Frequently Asked Question and Answer

- ▶ **What if NIST SP 800-53A says we have to interview/examine?** NIST Compliance/SME
- ▶ NIST SP 800-53A identifies three modes of “verification” of controls:
 - ▶ Interview (least reliable and hard to automate)
 - ▶ Examine documents (still hard to automate)
 - ▶ Test (most reliable and easiest to automate)
- ▶ For each test step NIST suggests which to use. This suggestion is based on what NIST thought might be the minimally acceptable standard.
- ▶ NIST does not mandate use of specific assessment methods as long as the method used meets or exceeds the intent of NIST guidance.
- ▶ **Bottom Line: We can use automated testing (which is the most reliable) and this will always meet or exceed NIST guidelines (even when interviews or examinations are allowed).**



NIST Compliance

Frequently Asked Question and Answer

- ▶ **Will there be times when security control assessments will be done using the NIST SP 800-53A test steps?** NIST compliance/SME
- ▶ Yes, All the time. Federal agencies are required to include 800-53A test steps.
- ▶ Our plan is to meet or exceed the existing requirements, thus our plan is to cover all NIST SP 800-53A test steps.
- ▶ To do this, having SCAP that maps all the tests to NIST SP 800-53A is vital.
- ▶ Because we will be scoring risk, we will be assigning risk points to each of the NIST SP 800-53 controls and the corresponding NIST SP 800-53A test steps.
 - ▶ That means we can focus more testing and remediation on the most important NIST SP 800-53A test steps.
- ▶ **Bottom Line: Yes, with more attention given to the more “important” test steps.**



Concept of Operations FAQs (1 of 2)

CIO, CISO, DAA, PMO & SME

- ▶ How will we will we test controls where the testing cannot be automated?
- ▶ How will this process be applied to systems not connected to OpenNet/ClassNet ?
- ▶ How will false positive findings be handled by continuous C&A to ensure accurate risk score?
- ▶ How does the dashboard assist categorization?
- ▶ How does the dashboard guide control implementation?
- ▶ How does the SSP inform what to test in the dashboard?
- ▶ How does the dashboard identify significant changes?
- ▶ How does the dashboard notify system owners of significant changes in near real-time?
- ▶ Why is near real-time testing so valuable?
- ▶ How does continuous C&A support the DAA decision?



Concept of Operations FAQs (2 of 2)

DAA & SME

- ▶ How can a near real-time DAA process work? Will that over burden the DAA?
- ▶ How can DAA triggers be set?
- ▶ How is the significant change process related to DAA decisions?
- ▶ How will near real-time data find problems before they go red?
- ▶ How will this kind of monitoring keep us out of the Washington Post?



Concept of Operations

Frequently Asked Question and Answer

- ▶ **How will we test controls where the testing cannot be automated?** COO/SME & PMO/CIO & CISO
- ▶ Controls to be tested manually can still be recorded in SCAP. The SCAP will
 - ▶ link each test to 800-53A and other standards.
 - ▶ Specify that testing is manual.
 - ▶ Specify (in text) how the control is to be implemented.
 - ▶ Specify (in text) how the test is to be done.
 - ▶ (Maybe NIST will start issuing 800-53A in SCAP?)
 - ▶ Specify how risk is to be computed when the control fails.
- ▶ For these manual tests we can use a risk-weighted random sample to guide daily testing of a few controls, with results entered manually into the dashboard DB.
 - ▶ We will let the system owner do these routinely.
 - ▶ The system owner can record items that are fixed
 - ▶ Periodically, we will independently verify the reliability of the system owner's tests.
- ▶ **Bottom Line: Manual tests can be integrated into the dashboard with a level of continuous testing to provide one holistic approach to testing and reporting risk.**



Concept of Operations

Frequently Asked Question and Answer

▶ **How will continuous C&A be applied to systems not connected to OpenNet/ClassNet ?**

COO/CIO & CISO/SME & PMO STATE ONLY

- ▶ Currently, Site Risk Scoring is focused on OpenNet.
- ▶ In the future, we will expand monitoring beyond OpenNet to also include ClassNet.

- ▶ For systems, not on OpenNet or ClassNet, we will request the network owner to provide equivalent information back in SCAP format.
- ▶ For stand-alone systems, a risk assessment will determine the appropriate steps to be taken.
- ▶ The risk assessments may drive possible exception to the continuous monitoring process.

- ▶ **Bottom Line: In most cases, over time, some kind of continuous monitoring will be set up, with only a few exceptions.**



Concept of Operations

Frequently Asked Question and Answer

- ▶ **How will false positive findings be handled by continuous C&A to ensure accurate risk score?** COO/System Owners
- ▶ State has defined a standard “exception handling process” that addresses false positives:
 - ▶ Currently the Site/System Owner can submit a scan exception to IA,
 - ▶ IA will work with those conducting scanning to objectively determine the accuracy of the false/positive claim.
 - ▶ If the false positive claim is generally valid, exceptions will be provided to prevent scoring UNTIL the test is fixed.
 - ▶ Once the test is reliable, the exception will be removed and scoring will resume.
- ▶ **Bottom Line: Using the established exception management process.**



Concept of Operations

Frequently Asked Question and Answer

- ▶ **How does the dashboard assist categorization?** COO/CIO & CISO/ SME & PMO
- ▶ To do this we need Data Linkage Project (DLP) sensors to identify PII and other sensitive data.
- ▶ When such data is found, it can be compared to the declared kinds of data in a system.
- ▶ If these do not match, the a re-categorization analysis is needed.
- ▶ **Bottom Line: By finding data types that weren't declared in the current categorization it identifies when re-categorization is needed.**



Concept of Operations

Frequently Asked Question and Answer

- ▶ **How does the dashboard guide control implementation?** COO/CIO & CISO/ SME & PMO
- ▶ The monitoring system finds weaknesses that need to be fixed. These include (but are not limited to):
 - ▶ Un-remediated vulnerabilities.
 - ▶ Controls/Configurations that do not meet the acceptable state.
- ▶ These findings are prioritized and presented to system administrators in a timely manner for remediation.
- ▶ **Bottom Line:** The grades and scores help IT workers focus on fixing the largest existing weaknesses, and continuously improving security. This is the main benefit of the continuous process.



Concept of Operations

Frequently Asked Question and Answer

- ▶ **How does the SSP inform what to test in the dashboard?** COO/CIO & CISO/ SME & PMO
- ▶ Everything that is a control should be expressed expressed in SCAP
 - ▶ This is true for controls to be tested via automation or manually.
 - ▶ We will move in this direction over time.
 - ▶ A narrative version of the SSP controls can be generated from the SCAP, but the SCAP will be the PRIMARY expression of the control.
- ▶ Controls to be tested by a tool can be implemented by sending their SCAP to the tool.
- ▶ Controls to be tested manually will be sampled, with a few tested each day, and with results reported to the dashboard.
- ▶ **Bottom Line: The SSP (thru SCAP) directly drives the controls to be tested.**



Concept of Operations

Frequently Asked Question and Answer

- ▶ **How does the dashboard identify significant changes?** COO/CIO & CISO/ SME & PMO
- ▶ The dashboard identifies
 - ▶ Controls that are not working;
 - ▶ Changes in the categorization (DLP);
 - ▶ Changes in SW/HW .
 - ▶ Significant increases in risk scores
 - ▶ Risk scores exceeding DAA defined triggers.
- ▶ Any and all of these could contribute to the need for a significant change analysis.
- ▶ **Bottom Line: Risk triggers defines at authorization time will be a primary means to identify significant change, but other changes may also trigger change analysis.**



Concept of Operations

Frequently Asked Question and Answer

- ▶ **How does the dashboard notify system owners of significant changes in near real-time?** COO/ CIO & CISO, SME & PMO
- ▶ With tests conducted every 3 – 15 days, system owners will be notified of any changes to their system based on predetermined threshold limits.
- ▶ **Bottom Line:**



Concept of Operations

Frequently Asked Question and Answer

- ▶ **Why is near real-time testing so valuable?** COO/CIO & CISO/ SME & PMO
- ▶ New attacks are occurring rapidly.
- ▶ Configurations change daily.
- ▶ If we cannot respond fast enough, security will not survive.
- ▶ The old process does not allow us to respond in time to prevent breaches.
- ▶ **Bottom Line: To respond to real world attacks that happen in real time.**



Concept of Operations

Frequently Asked Question and Answer

▶ **How does continuous C&A support the DAA decision?** COO/DAA

- ▶ All controls are scored across the system, comparable score from one system to another.
- ▶ The DAA can define a risk threshold(s) to trigger automatic reviews to decide the need to
 - ▶ Re-plan security when risk begins rising.
 - ▶ Suspend operations when risk reaches exceptional levels.
- ▶ The DAA can also review detailed reports (historical timelines, detailed weaknesses, etc.) to decide whether risk scoring is performing as expected.
- ▶ The DAA can review narrative information for the threat and situational awareness teams.
- ▶ **Bottom Line: The system can provide the DAA a number of mechanisms to assess risk and support authorization decisions.**



Concept of Operations

Frequently Asked Question and Answer

▶ **How can a near real-time DAA process work? Will that over burden the DAA?** COO

▶ DAA & SME

- ▶ The DAA will set risk triggers at CAA time.
- ▶ While actual risk will be compared to these triggers daily, the DAA will only be involved when one of the triggers fires.
- ▶ When the DAA does have to make a decision, there will be less narrative to read and more history graphs to show trending, allowing the DAA to make appropriate decisions to thwart the attackers.
- ▶ (Clearly the DAA can look at the data more often, if desired.)
- ▶ **Bottom Line: The monitoring system will not over burden the DAA. Rather it will provide information targeted to the DAA's needs, to get the DAA involved if and only if needed.**



Concept of Operations

Frequently Asked Question and Answer

▶ **How can DAA triggers be set?** COO/DAA & SME

- ▶ Scores will be based on a risk analysis model validated by NSA, considering Threat, vulnerability and impact to compute risk.
- ▶ Over time, an agency will develop guidelines on levels of risk that are acceptable, given the categorization of a system.
- ▶ A DAA may want to accept less risk, but will not be allowed to accept more risk than these minimal standards.
- ▶ This provides institutional and system level risk triggers to provide adequate protection.
- ▶ **Bottom Line: Using objectives measures of risk and triggers that are comparable across systems, adjusted for the sensitivity of the information to be protected.**



Concept of Operations

Frequently Asked Question and Answer

- ▶ **How is the significant change process related to DAA decisions?** COO/DAA & SME
- ▶ **Bottom Line: A significant change will require re-planning in certain areas to maintain a score below the predetermined threshold.**



Concept of Operations

Frequently Asked Question and Answer

- ▶ **How will near real-time data find problems before they go red?** COO/DAA & SME
- ▶ Before systems go red, they will normally be in the “yellow” risk zone, requiring re-planning and reimplementation of controls (remediation of weaknesses).
- ▶ Almost all system owners will take a yellow alert seriously and take necessary action to avoid going into the red (do not operate) zone.
- ▶ Before systems go yellow, system staff will still know the main risks to work on to protect the system. If these are addressed daily, the system will likely never go yellow.
- ▶ **Bottom Line: By addressing problems as they emerge, continuously working to manage (reduce) risk.**



Concept of Operations

Frequently Asked Question and Answer

- ▶ **How will this kind of monitoring keep us out of the Washington Post?** COO/CIO, CISO & DAA
- ▶ Nothing can guarantee that some event won't appear in the post.
- ▶ Still, by finding unallowable control states and persistently fixing them in a timely manner, we will minimize this risk.
- ▶ Threat analysis and situational analysis will also help the agency address systemic risks.
- ▶ Importantly, if a threat does materialize, being able to show that all reasonable measures were being taken to prevent such losses will mitigate the political impact.
- ▶ **Bottom Line: By persistently working to reduce risk on a daily basis.**



FISMA Compliance FAQs

CIO, CISO, PMO, EAP & System Owner

- ▶ How will continuous C&A support FISMA reporting?
- ▶ Will continuous C&A be of use when responding to other external audits?
- ▶ Will continuous C&A meet or exceed FISMA and NIST requirements?



FISMA Compliance

Frequently Asked Question and Answer

- ▶ **How will continuous C&A support FISMA reporting?** FISMA Compliance/CIO & CISO/EAP & PMO
- ▶ **Annual Tests:** Routine risk score trend lines provide an excellent summary of annual test status that is more useful than a one-time snapshot.
- ▶ **Certification:** The same risk score trend lines with detailed weakness reports support certification documentation requirements.
- ▶ **POA&M:** The list of current weaknesses meets many POA&M tracking requirements.
- ▶ **OMB Dashboard:** The OMB is developing a FISMA metrics dashboard. Eventually the agency continuous monitoring dashboards could feed the OMB dashboard.
- ▶ **OIG Data Calls:** The OIG at State tends to like the dashboard because it gives them detailed insight into inventory and weaknesses. It also shows the extent to which risk is being managed.
- ▶ **Bottom Line:** The dashboard can significantly enhance FISMA reporting.



FISMA Compliance

Frequently Asked Question and Answer

- ▶ **Will continuous C&A be of use when responding to other external audits?** FISMA Compliance/CIO & CISO/EAP & PMO
- ▶ Auditor Data Calls: Giving auditors access to the dashboard will answer a large range of info security related data calls, with minimal effort.
- ▶ Implementing Auditor Recommendations: Controls can be added by writing SCAP and beginning routine testing of implementation.
- ▶ Closing Recommendations: When monitoring shows that the controls are working and that the weakness has been remediated, there will be good documentation to close the recommendation.
- ▶ **Bottom Line: The continuous monitoring process contributes in several ways to support external auditors and closing recommendations.**



FISMA Compliance

Frequently Asked Question and Answer

- ▶ **Will continuous C&A meet or exceed FISMA and NIST requirements?** FISMA Compliance/CIO & CISO/EAP & PMO
- ▶ **Bottom Line: Yes, it will meet or exceed FISMA and NIST requirements.**



Benefits & Cost FAQs

CIO, CISO, PMO & System Owner

- ▶ How resource intensive will continuous C&A be?
- ▶ How will continuous C&A deter the insider threat?
- ▶ Will continuous C&A really keep the Department's information secure?



Benefits & Cost

Frequently Asked Question and Answer

- ▶ **How resource intensive will continuous C&A be?** COST/CIO, CISO, PMO & SO
- ▶ We expect to be able to implement continuous C&A using the funds already being spent on C&A.
- ▶ To do this, one shifts resources from expensive, manual, one-time tests, and invests it in systems and tools to feed the dashboard and do continuous C&A.
 - ▶ Allowable states are defined in the SCAP/SSP
 - ▶ We put the sensors in place to detect unallowable states,
 - ▶ Then put resources to fix the problem in a timely manner.
- ▶ **Bottom Line: Continuous C&A will significantly improve security across the network for the same amount of money.**



Benefits & Cost

Frequently Asked Question and Answer

- ▶ **How will continuous C&A deter the insider threat?** BENEFIT/CIO, CISO, PMO & SO
 - ▶ Threat analysis will identify controls needed to deal with insider threat.
 - ▶ These controls will be put into SCAP and tested across the network.
 - ▶ Bad actors will be addressed through audit logs, separation of duties and other requirements in 800-53. For example, to prevent unauthorized viewing of passport information, a sys admin will assign a team member permission for access to X for a specified amount of time (Z).
- ▶ **Bottom Line: This will work much the same way as we deal with external threats.**



Benefits & Cost

Frequently Asked Question and Answer

- ▶ **Will continuous C&A really keep the Department's information secure?** BENEFIT/CIO, CISO, PMO & SO
- ▶ Which will keep data safer:
 - ▶ Testing every 365 days and fixing problems found?
 - ▶ Testing every 3.65 days and fixing problems found?
- ▶ Experience in pilots shows that implementing just continuous monitoring results in huge rapid risk reductions.
- ▶ Notwithstanding the improvement, there will always be new threats and there is never any total guarantee of security.
- ▶ **Bottom Line: It is hard to imagine that testing and fixing problems more often would make things worse.**



Threat & Situational Analysis FAQs

CIO, CISO, DAA, PMO, SME, & EAP

- ▶ Why are we proposing to add new processes to the NIST model?
- ▶ How does adding threat and situational analysis actually improve operational efficiency?
- ▶ Do the “new” processes actually make the process more NIST compliant?
- ▶ How will threat and situational analysis data be used by the DAAs and system owners?
- ▶ How will threat and situational analysis data be used by the dashboard?
- ▶ How will threat and situational analysis data be used by network operations staff?



Threat & Situational Analysis

Frequently Asked Question and Answer

▶ **Why are we proposing to add new processes to the NIST model?**

- ▶ We added processes to the 800-37 model to look at the environment of the information system:
 - ▶ Threat Analysis
 - ▶ Situational Analysis
- ▶ Under draft risk analysis guidelines, NIST is proposing that C&A must consider environment risk at several levels, up to the enterprise level.
- ▶ We agree with NIST and think 1) this component can be added now, and 2) doing so will provide much more sensitive risk scores to focus remediation efforts on the most important threats.
- ▶ **Bottom Line: to focus remediation efforts on the most important threats.**



Threat & Situational Analysis

Frequently Asked Question and Answer

- ▶ **How does adding threat and situational analysis actually improve operational efficiency?**
- ▶ We added processes to the 800-37 model to look at the environment of the information system:
 - ▶ Threat Analysis
 - ▶ Situational Analysis
- ▶ Adding these allows us to adjust risk scores to focus efforts on the most important risks.
- ▶ This increases the cost effectiveness of operational work because we get the most benefit for whatever effort is expended.
- ▶ **Bottom Line: To focus remediation efforts on the most important threats, which increases operational efficiency.**



Threat & Situational Analysis

Frequently Asked Question and Answer

- ▶ **Do the “new” processes actually make the process more NIST compliant?**
- ▶ We added processes to the 800-37 model to look at the environment of the information system:
 - ▶ Threat Analysis
 - ▶ Situational Analysis
- ▶ **Bottom Line: Yes, this increases NIST compliance because it addresses emerging requirements to look at environmental risk.**



Threat & Situational Analysis

Frequently Asked Question and Answer

- ▶ **How will threat and situational analysis data be used by the DAAs and system owners?**
- ▶ DAA decisions have often been driven by a simple need to comply with 800-53 requirements.
- ▶ Frankly, many system owners and/or DAAs may not see much value in compliance.
- ▶ Adding the threat and situational awareness data will
 - ▶ animate the need for good security by providing concrete, tangible examples of how attacks have (or might) occur.
 - ▶ Provide better risk scores to focus the DAA and System Owner on the most important risks.
- ▶ **Bottom Line: This data will help people see why security is needed.**



Threat & Situational Analysis

Frequently Asked Question and Answer

- ▶ **How will threat and situational analysis data be used by the dashboard?**
- ▶ **Bottom Line: These analyses will be used to decide how to tweak risk scores based on**
 - ▶ Threats that are likely to occur,
 - ▶ The interaction of weaknesses that allow successful attacks.



FAQs on Threat & Situational Analysis

Frequently Asked Question and Answer

▶ How will threat and situational analysis data be used by network operations staff?

- ▶ In ALL cases, this data will result in adjusted risk scores. Operational staff will use those scores to prioritize their work. They may (or may not) know why the scores were adjusted. Knowing “why” isn’t really necessary.
- ▶ In SOME cases, the reasons for score adjustments will be communicated to network operations staff to animate interest in security.
- ▶ In OTHER cases, the reasons may be too sensitive to do this.
- ▶ **Bottom Line: Operational staff will use resulting risk scores to prioritize their work. Some narrative explanation will be used to help them see the need for better security.**



FAQs by Role (1 of 2)

CIO and SME

- ▶ [Restructuring the NIST steps](#)
- ▶ [SCAP](#)
- ▶ [NIST Compliance](#)
- ▶ [Concept of Operations](#)
- ▶ [FISMA Compliance](#)
- ▶ [Benefits & Cost](#)
- ▶ [Threat & Situational Analysis](#)

DAA and System Owner

- ▶ [NIST Compliance](#)
- ▶ [Concept of Operations](#)
- ▶ [FISMA Compliance](#)
- ▶ [Benefits & Cost](#)
- ▶ [Threat & Situational Analysis](#)



FAQs by Role (2 of 2)

PMO and SME

- ▶ [Restructuring the NIST steps](#)
- ▶ [SCAP](#)
- ▶ [NIST Compliance](#)
- ▶ [Concept of Operations](#)
- ▶ [FISMA Compliance](#)
- ▶ [Benefits & Cost](#)
- ▶ [Threat & Situational Analysis](#)

EAP

- ▶ [FISMA Compliance](#)
- ▶ [Threat & Situational Analysis](#)

